





## Jefferson County Purchasing Policy

Proposed Revision and Improvements

May 13, 2025

## Why Update the Purchasing Policy?

- Last updated in 2019
- Intended revision planned for 2020 – not completed
- Misalignment with current ERP (Workday, implemented in 2021)
- Resulting in inefficiencies, confusion, and rework



### A Collaborative, Strategic Update

- 2-year effort led by Vera Braeckman and Chandra Hardwick
- Cross-departmental Policy & Procedure Team
- Extensive engagement with internal stakeholders
- Focus on operational alignment, efficiency, and best practices



## Countywide Outreach

Finance Leadership Executive Leadership

Purchasing
Stakeholders
(5 sessions
over 18
months)

County
Management
Leadership
Team (CMLT)

### Policy and Procedure Team

- Vera Braeckman Purchasing Operations Manager
- Chandra Hardwick Project Lead
- Christine Perry Senior Purchasing Agent
- Greg Draughon Purchasing Supervisor
- Eric Garcia ERP Sr. Systems Analyst
- Mary O'Neil Director

## Objectives



Ensure all impacted parties had input



Streamline Purchasing processes



Align with Workday ERP



Modernize and clarify outdated policies



# Department and Role Updates

- Updated name from "Purchasing Operations" to "SIF-Procurement"
- Designated Purchasing Operations Manager as recipient for supplier protests
- Added Emergency Leader as signatory for declared disasters (per BCC designation)

# Process and Procedure Clarifications

- Removed "best value" definition to streamline terminology
- Clarified manager authority to sign purchase order change orders and terminations
- Updated Special Notification and Review Requirements chart

### Thresholds and System Alignment

- Revised contract/purchase order approval thresholds to align with Workday
- Introduced Appendix C for detailed procedures and guidance
- Updated Special Authority Change Orders:
- Capped at ≤10% of original value
- Removed outdated change order chart
- More scenarios added to Appendix C

# Administrative and Ethical Clarifications

- P-Card program now administered by Finance, not Purchasing
- Added clarification allowing conflict of interest exclusions from purchasing activities
- Strengthened Code of Ethics with language on financial interests



Additional efficiencies under review





Could reduce processing times by 4–10 weeks



Potential savings: \$300,000+ annually in staff time



Next phase planned for early 2026



Move the updated Purchasing Policy forward

#### Staff Recommendation



Schedule for formal approval at Board of County Commissioners hearing



Begin implementation upon approval

